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(Securities Code: 7856)

Date of sending by postal mail: January 7, 2025

Start date of measures for electronic provision: December 27, 2024

To our shareholders:

Kazushi Asano Representative Director and President **Hagihara Industries Inc.** 1-4, Nakadori, Mizushima, Kurashikishi, Okayama

# Notice of the 62nd Annual General Meeting of Shareholders

We are pleased to announce the 62nd Annual General Meeting of Shareholders of Hagihara Industries Inc. (the "Company"), which will be held as indicated below.

When convening this general meeting of shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (items for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information on the following websites. Please access any of the websites to view the information.

The Company's website:

https://www.hagihara.co.jp/ (in Japanese)

(From the above website, select "For Investors," and then "General Meeting of Shareholders.")

Website for posted informational materials for the general meeting of shareholders: https://d.sokai.jp/7856/teiji/ (in Japanese)

Tokyo Stock Exchange (TSE) website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

(Access the TSE website by using the internet address shown above, enter "Hagihara Industries" in "Issue name (company name)" or the Company's securities code "7856" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting].")

If you do not attend the meeting, you may exercise your voting rights via the internet or in writing (via postal mail). Please review the Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 5:30 p.m. on Tuesday, January 21, 2025 (JST).

1. Date and Time: Wednesday, January 22, 2025, at 10:00 a.m. (JST)

2. Venue: Ivy Emerald Hall, Kurashiki Ivy Square

7-2, Honmachi, Kurashiki-shi, Okayama, Japan

#### 3. Purpose of the Meeting:

## Matters to be reported

- 1. The Business Report and the Consolidated Financial Statements for the 62nd fiscal year (from November 1, 2023 to October 31, 2024), and the results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit & Supervisory Board
- 2. The Non-consolidated Financial Statements for the 62nd fiscal year (from November 1, 2023 to October 31, 2024)

#### Matters to be resolved

Proposal No. 1: Appropriation of SurplusProposal No. 2: Election of Eight (8) Directors

#### 4. Matters Decided Regarding the Convocation:

- (1) If you exercise your voting rights multiple times via the internet, only the most recent exercise of voting rights shall be deemed valid.
- (2) If there is no indication of a vote of approval or disapproval for each proposal on the voting form, it shall be deemed as an indication of approval.
- (3) If voting rights are exercised in duplicate, both via the internet and in writing, the vote via the internet shall be deemed valid, regardless of dates of arrival.
- (4) If you wish to make a diverse exercise of your voting rights, please notify the Company in writing or by electromagnetic means of your intention of making a diverse exercise of your voting rights and the reasons for this no later than three (3) days before the meeting.
- When you attend the meeting, you are kindly requested to present the enclosed voting form at the reception.
- If revisions to the items subject to measures for electronic provision arise, a notice of the revisions and the details of the items before and after the revisions will be posted on each of the websites on the previous page.
- In accordance with a revision of the Companies Act, in principle you are to check items subject to measures for electronic provision by accessing any of the websites on the previous page, and we have decided to deliver paper-based documents stating the items only to shareholders who requested the delivery of paper-based documents by the record date. However, for this general meeting of shareholders, we have delivered paper-based documents stating the items subject to measures for electronic provision to all shareholders, regardless of whether or not they have requested them.

Among the items subject to measures for electronic provision, in accordance with the provisions of laws and regulations and the Company's Articles of Incorporation, the following items are not provided in the paper-based documents to be delivered.

- i) "Notes to the Consolidated Financial Statements"
- ii) "Notes to the Non-consolidated Financial Statements"

The Audit & Supervisory Board Members and the Financial Auditor have audited the documents subject to audit, including the above items.

# Reference Documents for the General Meeting of Shareholders

#### Proposals and references

# **Proposal No. 1: Appropriation of Surplus**

The Company recognizes increasing the return of profit to its shareholders as a key management priority, and it maintains a basic policy of paying stable dividends while giving comprehensive consideration to matters including the Company's business performance trends and financial position. Accordingly, the Company proposes the payment of year-end dividends and other appropriation of surplus as follows:

#### 1. Year-end dividends

i) Type of dividend property

To be paid in cash.

ii) Allotment of dividend property and their aggregate amount

The Company proposes to pay a dividend of ¥35 per common share of the Company.

iii) Effective date of dividends of surplus

The dividends will take effect on January 23, 2025.

## 2. Other appropriation of surplus

i) Item of surplus to be increased and amount of increase

General reserve: ¥300,000,000

ii) Item of surplus to be decreased and amount of decrease

Retained earnings brought forward: \\$300,000,000

# Proposal No. 2: Election of Eight (8) Directors

The terms of office of all seven (7) Directors will expire at the conclusion of this meeting.

In that regard, the Company proposes the election of eight (8) Directors, increasing the number of Directors by one (1) to enable making appropriate decisions on the diversifying management issues in the Board of Directors.

The candidates for Director are as follows:

Candidate No.	Name	Position and responsibility in the Company	
1	Kazushi Asano	Representative Director and President Chief Executive Officer	Reelection
2	Tatsuhiko Iiyama	Director Executive Officer, Division Manager of Engineering Business Division	Reelection
3	Masaki Inukai	Director & Executive Officer, Division Manager of Plastics Business Division, General Manager of Global Sales Department	Reelection
4	Manabu Fujita	Director & Executive Officer, Division Manager of Supporting Division, General Manager of General Affairs Department	Reelection
5	Masataka Sasaki	Executive Officer	New election
6	Yoshiaki Hagihara	Executive Officer	New election
7	Akane Ohara	Outside Director	Reelection Outside Independent
8	Yosuke Nishita	Outside Director	Reelection Outside Independent
Reelecti	reelected	New election Candidate for Direct Independent offices	ctor to be newly elected r as defined by Tokyo

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company (Significant concurrent positions outside the Company)		
		Mar. 1986	Joined the Company		
		May 2004	Manager of General Affairs Department of Supporting Division		
		Jan. 2007	Director, Manager of General Affairs Department of Supporting Division		
		Jan. 2010	Executive Officer, Division Manager of Supporting Division		
	Kazushi Asano (August 14, 1963)	Jan. 2011	Director & Executive Officer, Division Manager of Supporting Division		
		Nov. 2014	Director & Executive Officer, Assistant to Senior Executive Manager of Plastics Business Headquarters	20,000	
1		Nov. 2015	Director & Managing Executive Officer, Assistant to Senior Executive Manager of Plastics Business Headquarters, General Manager of Hagiline Division		
		Jan. 2016	Representative Director and President & Chief Executive Officer		
		Nov. 2016	Representative Director and President & Chief Executive Officer, General Manager of Plastics Business Division		
		Nov. 2017	Representative Director and President & Chief Executive Officer (present)		

Reason for nomination as a candidate for Director

Kazushi Asano assumed the position of Director of the Company in 2007, has abundant experience primarily related to administrative department, and is thoroughly familiar with the Company's business. Since 2016, he has led the Company as the Representative Director and President, and he is expected to continue contributing to the improvement of the Company's corporate value. Accordingly, the Company nominates him as a candidate for Director.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company (Significant concurrent positions outside the Company)		Number of the Company's shares owned	
		Mar. 1982	Joined the Company		
		Nov. 2007	Manager of Marketing Department of Engineering Division		
		Nov. 2009	General Manager of Marketing Section of Marketing Development Department of Engineering Division		
		Jan. 2010	Executive Officer, General Manager of Marketing Section of Marketing Development Department of Engineering Business Headquarters		
		Nov. 2013	Executive Officer, General Manager of Domestic Marketing Section of Engineering Business Headquarters		
		Nov. 2015	Executive Officer, General Manager of Technical Section of Engineering Business Headquarters		
	Tatsuhiko Iiyama (January 20, 1964)	Nov. 2018	Executive Officer, General Manager of Production Control Department of Engineering Business Division	3,000	
2		Nov. 2019	Executive Officer, Division Manager of Engineering Business Division		
		Jan. 2020	Director & Executive Officer, Division Manager of Engineering Business Division		
	1	Nov. 2020	Director & Executive Officer, Division Manager of Engineering Business Division, General Manager of Sales Department		
		May 2021	Director & Executive Officer, Division Manager of Engineering Business Division		
		Nov. 2021	Director & Executive Officer, Division Manager of Engineering Business Division, General Manager of Sales Department		
		May 2022	Director & Executive Officer, Division Manager of Engineering Business Division (present)		

Reason for nomination as a candidate for Director

Tatsuhiko Iiyama is expected to continue contributing to the improvement of the Company's corporate value because he has been involved in the machinery products business for many years, is currently demonstrating leadership in the operation of said business as a Director, and has considerable knowledge. Accordingly, the Company nominates him as a candidate for Director.

Candidate No.	Name (Date of birth)	Career sumn (Significan	Number of the Company's shares owned		
		Mar. 1985	Joined the Company		
		Nov. 2008	Manager of Sales Department of Hagiline Business Unit of Plastics Business Division		
		Nov. 2009	General Manager of Sales Department of Hagiline Division of Plastics Business Division	22,600	
		Nov. 2012	Transferred to PT. HAGIHARA WESTJAVA INDUSTRIES (Representative Director and President)		
	Masaki Inukai (March 15, 1967)	Nov. 2017	General Manager of Tarpee Department of Plastics Business Division of the Company Japan Fabweld Co., Ltd. (Representative Director and President)		
		Jan. 2019	Executive Officer, General Manager of Tarpee Department of Plastics Business Division		
3		Nov. 2019	Executive Officer, General Manager of Industrial Materials Department of Plastics Business Division, General Manager of Sales Department		
		Nov. 2021	Executive Officer, General Manager of Sales Headquarters of Plastics Business Division		
		May 2022	Executive Officer, Division Manager of Plastics Business Division		
		Jan. 2023	Director & Executive Officer, Division Manager of Plastics Business Division		
		Oct. 2024	Director & Executive Officer, Division Manager of Plastics Business Division, General Manager of Global Sales Department (present)		

Masaki Inukai is expected to continue contributing to the improvement of the Company's corporate value because he has been involved in the plastics-processed products business for many years, currently oversees the administration of said business as a Director, and has considerable knowledge. Accordingly, the Company nominates him as a candidate for Director.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company (Significant concurrent positions outside the Company)		Number of the Company's shares owned	
		Apr. 1989	Joined the Company		
		Nov. 2009	General Manager of Sales Department of Tarpee Section of Plastics Business Division		
		Nov. 2013	General Manager of Tarpee Section of Plastics Business Division Japan Fabweld Co., Ltd. (Representative Director and President)		
		Nov. 2016	Executive Officer, General Manager of Tarpee Department of Plastics Business Division		
		Nov. 2017	Executive Officer, General Manager of Logistics Material Department of Plastics Business Division	5,500	
	Manabu Fujita (June 30, 1970)	Nov. 2018	Executive Officer, General Manager of F- Line Department of Plastics Business Division		
		Nov. 2019	Executive Officer, General Manager of Daily Commodity Materials Department of Plastics Business Division		
4		Nov. 2021	Executive Officer, General Manager of Business Development Headquarters of Plastics Business Division		
·		May 2022	Executive Officer, Vice Division Manager of Plastics Business Division, General Manager of Product Development Department		
		Nov. 2022	Japan Fabweld Co., Ltd. (Representative Director and President)		
		Jan. 2023	Director & Executive Officer, Vice Division Manager of Plastics Business Division, General Manager of Product Development Department of the Company		
		Nov. 2023	Director & Executive Officer, Vice Division Manager of Plastics Business Division, General Manager of Industrial Materials Sales Department		
		Nov. 2024	Director & Executive Officer, Division Manager of Supporting Division, General Manager of General Affairs Department (present)		

Reason for nomination as a candidate for Director
Manabu Fujita is expected to continue contributing to the improvement of the Company's corporate value because he has been involved in the plastics-processed products business for many years, currently oversees the Supporting Division as a Director, and has considerable knowledge. Accordingly, the Company nominates him as a candidate for Director.

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company (Significant concurrent positions outside the Company)		
		Jan. 1992	Joined the Company		
		Jun. 2007	Transferred to PT. HAGIHARA WESTJAVA INDUSTRIES (Representative Director and President)		
		Nov. 2012	General Manager of Sales Department of BCI Division of Plastics Business Division of the Company		
	Masataka Sasaki	Nov. 2018	General Manager of International Business Department of Plastics Business Division	2,000	
5	(February 2, 1967)	Jan. 2019	Executive Officer, General Manager of International Business Department of Plastics Business Division	2,000	
		Nov. 2020	Executive Officer, General Manager of Accounting Department of Supporting Division		
		Nov. 2024	Executive Officer (present) Transferred to BarChip Inc. (Director and Vice President) (present)		
	been involved in the plastics considerable knowledge in va	to contribute to s-processed pro prious fields, suc	rector the improvement of the Company's corporate val ducts business and the BarChip business for ma ch as from serving as Executive Officer and Gene rdingly, the Company nominates him as a candida	ny years, and has ral Manager of the	
		May 2015	Joined the Company		
		Nov. 2018	Transferred to BarChip Inc.		
6	Yoshiaki Hagihara (July 6, 1988)	Jul. 2022	Transferred to BarChip Inc. (Representative Director and President) (present)	37,700	
		Jan. 2023	Executive Officer of the Company (present)		
		Apr. 2023	Hagihara Industries Yguazu SRL (Representative) (present)		
	Reason for nomination as a candidate for Director Yoshiaki Hagihara is expected to contribute to the improvement of the Company's corporate value because he has been involved in the BarChip business for many years, currently oversees the administration of said business as an Executive Officer, and has considerable knowledge. Accordingly, the Company nominates him as a candidate for Director.				

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company (Significant concurrent positions outside the Company)		Number of the Company's shares owned
		Apr. 1991	Joined MTB Investment Technology Institute Co., Ltd.	
		Sep. 1994	Retired from MTB Investment Technology Institute Co., Ltd.	
		May 2000	Director of the Board of Incorporated Foundation Ohara Museum of Art (present Ohara Arts Foundation, Public Interest Incorporated Foundation)	
		Apr. 2007	Auditor of Incorporated Foundation (present Public Interest Incorporated Foundation) Ohara Syonokai (present)	
		Apr. 2010	Director of the Board of General Incorporated Foundation (present Public Interest Incorporated Foundation) Yurinkai	
		Jun. 2016	Chair of Social Welfare Corporation Wakatakenosono (present)	
	Akane Ohara	Jul. 2016	Chair of Public Interest Incorporated Foundation Ohara Museum of Art (present Ohara Arts Foundation, Public Interest Incorporated Foundation)	
7	(September 19, 1967)	May 2018	Director of the Board of Public Interest Incorporated Foundation Kurashiki Archaeological Museum	=
		Jun. 2018	Director of the Board of Public Interest Incorporated Foundation KURASHIKI MUSEUM OF FOLK CRAFT (present) Director of the Board of Public Interest Incorporated Foundation Kurashiki City Culture Promotion Foundation (present)	
		Jan. 2019	Director of the Company (present)	
		Jul. 2019	Chair of Public Interest Incorporated Foundation Yurinkai	
		Sep. 2020	Inspector (part time) of Okayama University	
		Jun. 2021	Representative Director of the Board of Public Interest Incorporated Foundation Kurashiki Archaeological Museum (present Ohara Arts Foundation, Public Interest Incorporated Foundation)	
		Apr. 2024	Chair of Ohara Arts Foundation, Public Interest Incorporated Foundation (present)	

Akane Ohara has abundant experience from serving in management roles at various public interest incorporations, and the Company deems her capable of continuing to supervise the Company's management while representing the perspectives of a broad range of stakeholders. Accordingly, the Company nominates her as a candidate for Outside Director.

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company (Significant concurrent positions outside the Company)			
		Apr. 1992	Joined Sumitomo Electric Industries, Ltd.			
		Feb. 1996	Retired from Sumitomo Electric Industries, Ltd.			
		Aug. 1998	Joined Goldman Sachs Japan Co., Ltd.			
		Apr. 2002	Retired from Goldman Sachs Japan Co., Ltd.			
		May 2002	Joined Merrill Lynch Japan Securities Co., Ltd. (present BofA Securities Japan Co., Ltd.)			
	Yosuke Nishita	Mar. 2003	Retired from Merrill Lynch Japan Securities Co., Ltd.			
	(February 7, 1967)	Apr. 2003	Joined Development Bank of Japan (present Development Bank of Japan Inc.)	_		
8		Mar. 2018	Retired from Development Bank of Japan Inc.			
		Apr. 2018	Associate Professor of Graduate School of Humanities and Social Sciences, Okayama University			
		Oct. 2021	Professor of Faculty of Humanities and Social Sciences, Okayama University (present)			
		Jan. 2023	Director of the Company (present)			
	Reason for nomination as a candidate for Outside Director Yosuke Nishita can be expected to contribute providing valuable opinions and suggestions that contribute to t improvement of the Company's corporate management and corporate value from an independent standpo based on his experience in the financial sector and his keen insight as a professor of economics. Accordingly, t Company nominates him as a candidate for Outside Director.					

- Notes: 1. There is no special interest between any of the candidates and the Company.
  - 2. Akane Ohara and Yosuke Nishita are candidates for Outside Director.
  - 3. Akane Ohara and Yosuke Nishita are currently Outside Directors of the Company, and at the conclusion of this meeting, their terms of office will have been six years and two years, respectively.
  - 4. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into agreements with Akane Ohara and Yosuke Nishita to limit liability for damages under Article 423, paragraph (1) of the same act to the minimum liability amount provided for by Article 425, paragraph (1) of the same act. If their reelection is approved, the Company plans to renew the aforementioned agreements with them.
  - 5. The Company has submitted notification to Tokyo Stock Exchange, Inc. that Akane Ohara and Yosuke Nishita have been appointed as independent officers as provided for by the said exchange. If their reelection is approved, the Company plans for their appointment as independent officers to continue.
  - 6. The Company has entered into a directors and officers liability insurance policy (an insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act) with an insurance company. The insurance policy covers losses, such as compensation for damages and litigation expenses, to be borne by the insured in cases where a claim for damages is brought by shareholders, third parties, etc. If each candidate is elected and assumes office as Director, every such Director will be included as an insured in the insurance policy. In addition, when this insurance policy is renewed, the Company plans to renew the policy with the same terms.

# (Reference) Table of expertise, knowledge, experience, abilities, etc. of officers (skill matrix)

If Proposal No. 2 is approved and adopted in its original form, upon finalizing this meeting, the composition of the Company's officers and their respective expertise and experience will be as follows.

				Expertise and exp	erience of officers	
Name		Attributes	Management	Manufacturing & technological development	Sales & marketing	Finance & accounting
	Kazushi Asano		0			0
	Tatsuhiko Iiyama		0	0	0	
	Masaki Inukai		0		0	
	Manabu Fujita			0	0	0
D	Masataka Sasaki		0		0	0
Director	Yoshiaki Hagihara		0		0	
Т	Akane Ohara	Outside Independent	0			
	Yosuke Nishita	Outside Independent	0		0	0
Au	Hideki Saika					
Audit & Supervisory Board Member	Tatsuhiko Ishii	Outside Independent				
sory Board er	Koji Miyake	Outside Independent				0

Name		Expertise and experience of officers				
	Name	Legal affairs	HR policy	ESG		
	Kazushi Asano	0	0	0		
	Tatsuhiko Iiyama					
	Masaki Inukai					
Dire	Manabu Fujita	0	0			
Director	Masataka Sasaki					
	Yoshiaki Hagihara					
	Akane Ohara		0	0		
	Yosuke Nishita					
Su Boa	Hideki Saika	0	0			
Audit & Supervisory Board Member	Tatsuhiko Ishii	0				
ory aber	Koji Miyake					

Outside	Outside officer	Independent	Independent officer as defined by Tokyo Stock Exchange, Inc.
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Note: The above table presents the major expertise and experience held by each officer. It is not indicative of all the expertise and experience possessed by each individual.